

Appendix 24: Employee Distribution by Company, Fiscal Year 2006-10

Company	Employee Type	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
American Career College, Inc.	Career Services and Placement	13	21	21	35	*
	Faculty-Full Time	56	72	73	108	*
	Faculty-Not Full Time	66	91	77	114	*
	Financial Aid Assistance	16	18	22	20	*
	Marketing and Advertising	1	1	2	3	*
	Recruiting	21	36	41	48	*
	Student Services	6	7	7	7	*
Alta Colleges, Inc.	Career Services and Placement	88	82	89	119	90
	Faculty-Full Time	203	289	238	243	339
	Faculty-Not Full Time	926	934	1,026	1,250	1,332
	Financial Aid Assistance	124	151	185	228	222
	Marketing and Advertising	13	15	34	41	42
	Recruiting	525	513	625	691	651
	Student Services	109	104	115	143	165
Anthem Education Group	Career Services and Placement	191	444	160	135	133
	Faculty-Full Time	942	782	725	583	591
	Faculty-Not Full Time	409	448	437	341	327
	Financial Aid Assistance	233	260	182	119	125
	Marketing and Advertising	~	~	~	~	~
	Recruiting	1,473	1,430	577	509	492
	Student Services	496	192	268	187	167
American Public Education, Inc.	Career Services and Placement	9	13	20	25	28
	Faculty-Full Time	77	118	117	254	261
	Faculty-Not Full Time	443	550	626	781	1,062
	Financial Aid Assistance	3	15	36	44	49
	Marketing and Advertising	9	11	17	19	25
	Recruiting	28	42	55	63	80
	Student Services	90	115	152	179	205
Apollo Group, Inc.	Career Services and Placement	0	0	0	0	0
	Faculty-Full Time	821	837	928	1,051	1,140
	Faculty-Not Full Time	18,244	18,675	20,673	26,610	31,671
	Financial Aid Assistance	~	~	~	~	~
	Marketing and Advertising	~	~	~	~	~
	Recruiting	5,406	6,215	7,494	8,233	8,137
	Student Services	2,429	2,575	2,853	3,254	3,737
Bridgepoint Education, Inc.	Career Services and Placement	*	0	1	1	1
	Faculty-Full Time	*	61	60	61	51
	Faculty-Not Full Time	*	959	1,296	2,457	2,977
	Financial Aid Assistance	*	111	174	237	284
	Marketing and Advertising	*	10	19	29	12
	Recruiting	*	418	900	1,397	1,703
	Student Services	*	132	215	328	386
Capella Education	Career Services and Placement	21	17	19	21	25
	Faculty-Full Time	122	136	158	161	165
	Faculty-Not Full Time	576	641	744	871	1,073
	Financial Aid Assistance	18	36	55	88	110
	Marketing and Advertising	74	98	119	123	136
	Recruiting	173	211	238	281	329
	Student Services	226	334	417	353	394

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Appendix 24: Employee Distribution by Company, Fiscal Year 2006-10

Company	Employee Type	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
Career Education Corporation	Career Services and Placement	*	*	*	*	293
	Faculty-Full Time	*	*	*	*	1,867
	Faculty-Not Full Time	*	*	*	*	5,005
	Financial Aid Assistance	*	*	*	*	963
	Marketing and Advertising	*	*	*	*	66
	Recruiting	*	*	*	*	2,668
	Student Services	*	*	*	*	865
Chancellor University System LLC	Career Services and Placement	*	*	*	1	3
	Faculty-Full Time	*	*	*	9	20
	Faculty-Not Full Time	*	*	*	0	50
	Financial Aid Assistance	*	*	*	2	6
	Marketing and Advertising	*	*	*	0	0
	Recruiting	*	*	*	2	14
	Student Services	*	*	*	12	15
Concorde Career Colleges, Inc.	Career Services and Placement	83	75	82	86	86
	Faculty-Full Time	459	482	513	545	569
	Faculty-Not Full Time	459	479	515	520	524
	Financial Aid Assistance	80	85	100	120	114
	Marketing and Advertising	2	2	10	12	2
	Recruiting	159	177	182	209	228
	Student Services	13	14	26	29	32
Corinthian Colleges, Inc.	Career Services and Placement	407	410	451	673	784
	Faculty-Full Time	1,706	1,710	1,783	2,238	2,577
	Faculty-Not Full Time	2,538	2,381	3,000	3,365	3,857
	Financial Aid Assistance	731	908	1,032	1,250	1,628
	Marketing and Advertising	26	25	27	35	38
	Recruiting	1,478	1,604	1,868	2,270	2,811
	Student Services	229	290	384	558	711
Devry, Inc.	Career Services and Placement	141	134	142	144	231
	Faculty-Full Time	1,489	1,365	1,504	1,373	1,476
	Faculty-Not Full Time	3,903	4,713	5,080	6,053	7,349
	Financial Aid Assistance	291	342	430	603	746
	Marketing and Advertising	39	44	71	74	81
	Recruiting	1,149	1,278	1,615	2,027	2,350
	Student Services	756	807	957	1,130	1,438
ECPI Colleges, Inc.	Career Services and Placement	32	34	41	40	47
	Faculty-Full Time	290	326	308	336	532
	Faculty-Not Full Time	229	314	342	428	598
	Financial Aid Assistance	66	72	75	88	105
	Marketing and Advertising	2	3	3	3	5
	Recruiting	128	131	135	179	216
	Student Services	45	43	53	56	55
Education America, Inc.	Career Services and Placement	37	64	74	76	110
	Faculty-Full Time	453	378	414	480	547
	Faculty-Not Full Time	411	446	422	423	365
	Financial Aid Assistance	129	146	118	116	130
	Marketing and Advertising	12	13	10	12	13
	Recruiting	270	395	359	306	346
	Student Services	40	66	65	60	60

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Appendix 24: Employee Distribution by Company, Fiscal Year 2006-10

Company	Employee Type	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
Education Management Corporation	Career Services and Placement	261	270	310	274	321
	Faculty-Full Time	1,922	2,159	3,062	3,104	3,863
	Faculty-Not Full Time	4,206	5,361	6,298	6,199	8,114
	Financial Aid Assistance	599	776	805	912	1,318
	Marketing and Advertising	303	343	417	413	492
	Recruiting	1,746	2,424	3,599	4,108	5,669
	Student Services	597	693	860	919	1,187
Grand Canyon, Inc.	Career Services and Placement	3	4	3	3	3
	Faculty-Full Time	82	102	97	97	99
	Faculty-Not Full Time	841	1,421	2,279	3,471	2,442
	Financial Aid Assistance	17	20	30	56	69
	Marketing and Advertising	18	43	54	42	41
	Recruiting	173	480	837	985	1,065
	Student Services	74	103	233	414	478
Henley Putnam LLC	Career Services and Placement	0	0	0	0	0
	Faculty-Full Time	0	0	0	0	0
	Faculty-Not Full Time	11	23	46	47	61
	Financial Aid Assistance	0	0	0	0	0
	Marketing and Advertising	0	1	1	3	3
	Recruiting	2	10	11	7	7
	Student Services	4	4	4	4	4
Herzing, Inc.	Career Services and Placement	9	12	13	21	21
	Faculty-Full Time	104	106	131	160	187
	Faculty-Not Full Time	100	157	182	253	283
	Financial Aid Assistance	35	40	43	66	70
	Marketing and Advertising	3	3	4	7	9
	Recruiting	64	86	95	110	119
	Student Services	28	32	34	45	46
ITT Educational Services, Inc.	Career Services and Placement	306	320	327	391	431
	Faculty-Full Time	1,221	1,206	1,276	1,610	1,682
	Faculty-Not Full Time	2,121	2,574	3,365	3,634	4,473
	Financial Aid Assistance	556	609	678	809	876
	Marketing and Advertising	12	10	11	11	12
	Recruiting	1,601	1,855	2,113	2,378	2,550
	Student Services	24	34	33	97	109
Kaplan Higher Education Corporation	Career Services and Placement	30	165	238	333	307
	Faculty-Full Time	1,328	1,478	1,587	1,782	1,705
	Faculty-Not Full Time	2,855	3,386	4,599	5,873	6,472
	Financial Aid Assistance	354	572	741	1,166	1,186
	Marketing and Advertising	96	82	107	123	136
	Recruiting	1,764	2,080	2,377	3,236	3,069
	Student Services	294	458	723	986	979
The Keiser School, Inc.	Career Services and Placement	27	39	41	51	47
	Faculty-Full Time	355	505	451	498	476
	Faculty-Not Full Time	783	832	826	952	861
	Financial Aid Assistance	266	259	276	283	265
	Marketing and Advertising	5	5	5	5	5
	Recruiting	336	333	329	391	371
	Student Services	69	67	97	105	97

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Company	Employee Type	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
Lincoln Educational Services Corporation	Career Services and Placement	69	66	81	118	122
	Faculty-Full Time	740	712	794	1,036	1,088
	Faculty-Not Full Time	492	473	678	857	855
	Financial Aid Assistance	154	166	194	257	284
	Marketing and Advertising	7	9	10	16	15
	Recruiting	486	503	520	685	711
	Student Services	21	22	38	52	47
Med-Com Career Training, Inc.	Career Services and Placement	2	3	10	10	11
	Faculty-Full Time	23	23	55	92	90
	Faculty-Not Full Time	0	0	0	0	0
	Financial Aid Assistance	3	4	6	9	10
	Marketing and Advertising	0	0	0	1	1
	Recruiting	4	6	15	16	13
	Student Services	1	2	8	10	10
National American University Holdings, Inc.	Career Services and Placement	30	32	35	45	54
	Faculty-Full Time	21	28	25	26	25
	Faculty-Not Full Time	470	570	548	730	628
	Financial Aid Assistance	68	75	77	94	112
	Marketing and Advertising	9	9	8	5	6
	Recruiting	92	93	101	137	190
	Student Services	36	36	38	47	57
Rasmussen Colleges, Inc.	Career Services and Placement	8	12	14	20	30
	Faculty-Full Time	111	120	137	192	265
	Faculty-Not Full Time	340	416	540	549	1,214
	Financial Aid Assistance	40	60	85	115	152
	Marketing and Advertising	12	14	15	27	37
	Recruiting	111	168	215	344	448
	Student Services	80	115	175	234	303
Strayer Education, Inc.	Career Services and Placement	109	121	122	149	165
	Faculty-Full Time	182	219	254	336	423
	Faculty-Not Full Time	1,105	1,293	1,507	1,735	2,048
	Financial Aid Assistance	191	219	250	303	328
	Marketing and Advertising	27	35	40	41	40
	Recruiting	284	271	315	353	393
	Student Services	289	344	383	453	485
TUI Learning LLC	Career Services and Placement	*	~	~	~	~
	Faculty-Full Time	*	54	66	77	69
	Faculty-Not Full Time	*	148	198	221	200
	Financial Aid Assistance	*	3	7	12	17
	Marketing and Advertising	*	~	~	~	9
	Recruiting	*	~	~	11	17
	Student Services	*	~	~	~	16
Universal Technical Institute, Inc.	Career Services and Placement	33	84	81	102	129
	Faculty-Full Time	1,096	1,003	961	942	1,046
	Faculty-Not Full Time	10	7	5	2	3
	Financial Aid Assistance	207	183	183	226	229
	Marketing and Advertising	20	21	31	35	36
	Recruiting	386	328	384	412	446
Student Services	178	150	161	172	199	

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Appendix 24: Employee Distribution by Company, Fiscal Year 2006-10

Company	Employee Type	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010
Vatterott Education Holdings, Inc.	Career Services and Placement	32	29	29	33	40
	Faculty-Full Time	375	330	300	334	356
	Faculty-Not Full Time	157	224	319	299	367
	Financial Aid Assistance	57	59	62	70	82
	Marketing and Advertising	0	5	4	4	7
	Recruiting	131	96	94	104	109
	Student Services	106	136	174	187	205
Walden LLC	Career Services and Placement	0	0	1	3	*
	Faculty-Full Time	103	94	121	153	*
	Faculty-Not Full Time	992	1,096	1,580	1,848	*
	Financial Aid Assistance	18	21	30	32	*
	Marketing and Advertising	100	102	103	104	*
	Recruiting	291	358	384	475	*
	Student Services	243	368	417	471	*

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